## Annual Report 2003



## State Trading Organization Plc.

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## Company Profile

## Registered Office

Head Office, No. 7, Haveeree Higun, Male' 20-02
Rep.of Maldives

## STO's main business outlets

- STO People's Choice - Construction Materials
- STO People's Choice - Electronics
- STO People's Choice - Fuel \& Lubricants
- STO People's Choice - Home Improvement
- STO People's Choice - Medicals
- STO People's Choice - Supermart
- STO People's Choice - Staple Foods


## Retail Outlets

- STO Shop No. 122, H.A. Hoarafushi
- STO Shop No. 123, S. Feydhoo
- STO Shop No. 132, B. Eydhafushi
- STO Shop No. 134, L. Fonadhoo
- STO Shop No. 136, Gn. Fuamulaku
- STO Shop No. 137, S. Hithadhoo
- STO Shop No. 138, G.Dh. Thinadhoo
- STO Shop No. 141 Gan Oil, S. Gan
- STO Shop No. 154, Oil Shop, S. Hithadhoo
- STO Shop No. 157 Hithadhoo Supermart, S. Hithadhoo
- STO Shop No. 158, Cement, Male'
- STO Shop No. 159, S. Maradhoo-Feydhoo


## Subsidiary Companies

Allied Insurance Company of Maldives Pvt Ltd
S.T.O. Maldives Singapore (Pvt) Ltd

STO Lanka Pvt Ltd
Maldives National Oil Company Ltd
Maldive Gas Pvt Ltd
Fuel Supplies Maldives Pvt Ltd


STO Peoples Choice - Electronics


STO Peoples Choice - Hithadhoo Supermart

100\% share
99.99\% share
99.99\% share
99.99\% share

90\% share
66.67\% share

## Joint Venture Companies

Maldives Structural Products Pvt Ltd

## Associate \& Other Investments

Lafarge Maldives Cement Pvt Ltd
Maldives Industrial Fisheries Company Ltd Bank of Maldives Plc.

25\% share $10 \%$ share 5\% share

Share Holding

Government
Public
Total
Authorized Capital
Paid-up Capital
Premium

No. of shares
1,040,000
86,910
1,126,910
@ Rf 50.00
\%
52,000,000
4,345,500
56,345,500
57,777,750
56,345,500
27,814,500


Discharging Petroleum to STO Gan Oil - S. Gan

## Company Profile

## Board of Directors



Hon. Abdulla Yameen
Chairman

Hon. Anbaree Abdul Sattar
Director


Hon. Ismail Fathy
Director


Mr. Fazeel Najeeb Director


Mr. Mohamed Maniku Managing Director


Board meeting

## Company Secretary

Mr. Mohamed Maniku

## Bankers

- State Bank of India, Male'
- Habib Bank Limited, Male'
- Bank of Maldives Plc, Male
- Bank of Ceylon, Male
- Seylan Bank, Colombo
- HSBC, Male'


## Auditors

PricewaterhouseCoopers
Chartered Accountants
02-03, 2nd Floor, Aage'
12, Boduthakurufaanu Magu,
Male'
Republic of Maldives

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I am pleased to present the Annual Report of the State Trading Organization plc for the year ended December 312003 along with the Directors' Report. I am particularly please to note that this is the third year in succession that State Trading Organization have achieved record profits. As chairman of the Board of Directors, I take this opportunity to congratulate the Directors, the Management and the Staff of the Company for this achievement.

To the shareholders of STO, 2003 proved to be another milestone year. On September 1, 2003 STO issued 50,000 shares to the public which was oversubscribed by 10,870 shares. Though the shares were issued at Rf 400 per share the share price now stands at around Rf 600. This is again an indication that the shareholder confidence has been growing over the period. STO has now issued 7.71 percent of its shares to the public.

In order to diversify and enhance the activities of the State Trading Organization plc, two companies were incorporated in 2003. One, to purchase and operate a tea estate in Sri Lanka, STO Lanka Pvt Ltd was incorporated in July 2003 as a fully owned subsidiary of STO. From August 2003 the estate has been under operation and the first batch of tea packed for Maldives arrived in March 2004. The second company, Maldives National Oil Company Ltd, was incorporated in October 2003. The company's main objectives have been to engage in upstream oil and gas business in the Maldives and overseas.

In order to streamline and improve the activities of the State Trading Organization plc, the distribution activities of the Maldive Gas which were previously undertaken by STO was handed over to Maldive Gas Pvt Ltd. on January 1,2003 . Other activities of product streamlining and inventory management continued. For the first time STO have been able to bring down outlet inventory levels below four months. In order to improve
trading opportunities in the Atolls STO has now undertaken to improve the shop at Fuamulaku. This facility will be completed before the end of the year.

Efforts to improve existing infrastructure continued during the year 2003. The concentration in this regard have been to improve the storage and delivery of petroleum products, pumping capacity and generator capacity at Funadhoo. The completion of the STO Head Office continued and the interior works is expected to be completed shortly. Special emphasis will be given in 2004 to strengthen the financial and internal audit controls at all levels.

In general the year 2003, petroleum products and staple food prices in the international market kept rising. This is bound to be reflected in the year 2004. However, in 2003 STO has been able to achieve good results. STO will continue to strive for better results future.

Let me in conclusion, congratulate the Directors, Management and the Staff for a successful year of operations and make a commitment to continue to add value to our shareholders.

Abdulla Yameen
Chairman
June 2004

## Directors" Report

## Board of Directors

Hon. Abdulla Yameen
Hon. Anbaree Abdul Sattar
Hon. Ismail Fathy
Hon. Mohamed Jaleel
Mr. Fazeel Najeeb
Mr. Mohamed Ahmed
Mr. Mohamed Maniku

Chairman
Director
Director
Director
Director
Director
Managing Director
\& Company Secretary

Mr. Mohamed Ahmed was re-elected for a third term in June 2003 by the public shareholders of STO.

## Introduction

The directors have pleasure in presenting to shareholders their report together with the audited accounts of the company for the year ended 31st December, 2003 which was approved by the Board of Directors meeting held on 1st June, 2004.

## Segmental Analysis

A breakdown of the company's sales performance is given below.

| Business Segments | Year 2002 (Rf Mn) | Year 2003 (Rf Mn) |
| :--- | :---: | :---: |
| Fuel \& Lubricants | 875.53 | $1,000.76$ |
| Retail Stores | 77.68 | 96.33 |
| Construction Materials | 83.21 | 95.85 |
| Staple Foods | 61.80 | 72.03 |
| Home Improvement | 52.26 | 71.32 |
| Government Needs | 40.70 | 54.03 |
| Supermart | 51.35 | 45.36 |
| Electronics | 40.39 | 37.34 |
| Medical Supply | 32.29 | 35.34 |
| Gas | 23.87 | - |
| Total | $\mathbf{1 , 3 3 9 . 0 8}$ | $\mathbf{1 , 5 0 8 . 3 6}$ |

Total revenue for the year 2003 was Rf.1,508.36 million compared with Rf.1,339.08 million in 2002. The average revenue growth rate was 12.64\% in 2003. Electronics and Supermart total revenue declined due to higher private sector competition in 2003. STO People's Choice Gas, which had functioned as an outlet for the distribution of LPG, was handed over to Maldives Gas Pvt Ltd with effect from 1, January 2003.

## Operating Expenses

|  | Year 2002 | Year 2003 |
| :--- | :---: | ---: |
|  | $\mathrm{Rf}(\mathrm{Mn})$ | $\mathrm{Rf}(\mathrm{Mn})$ |
| Administrative Expenses | 91.60 | 90.83 |
| Selling \& Distribution Expenses | 53.98 | 55.91 |
| Other Operating Expenses | 1.64 | 1.10 |
|  | $\mathbf{1 4 7 . 2 2}$ | $\mathbf{1 4 7 . 8 4}$ |
|  |  |  |

As a result of measures taken to control expenditure, the administrative expenses remained almost the same as in 2002. This is inclusive of a provision made for long term impairment in value in the equity of Lafarge Maldives Cement Pvt Ltd of Rf 820,985. Selling and distribution expenses increased in 2003 mainly due to company's sales promotional campaign launched to expand the sale of goods and services. The maintenance and repairing of Godowns and Retail shops expenses increased by $47 \%$ in 2003 as some of the outlets underwent major facelifts in order to make them more convenient to the customers. Other operating expenses decreased in 2003 mainly due to the reduction of royalty payments.

## Other Income

The other income category mainly consists of rental income. The rental income decreased in 2003 by $6.03 \%$ was mainly due to a reduction of rental rates of STO Trade Centre and Aifaanu Building in line with the rental rates in the market.

The dividend income increased by $147 \%$ from Rf 9.89 million in 2002 to Rf 24.40 million in 2003.

## Interest Cost

Company's interest on bank overdraft and other revolving loan increased by $12 \%$ from Rf 14.13 million in 2002 to Rf 15.82 million in 2003. During the financial financial year, company obtained bank facilities and used its foreign currencies to finance imports of essential goods and commodities and other general merchandise imports.


Umar Shopping Archade \& People's Choice Electronics

Year 2002
(Rf Mn)
Import
Local
Total


MT. Barujora

## STO's Operating Profit

Over the last four years STO has consistently improved its Operating profit from a figure of Rf 70.93 million in the year 2000 to Rf 154.0 million in 2003. On an average STO has been able to maintain a net profit ratio of above 10 percent over the years.

STO achieved and exceeded its forecasted turnover of Rf 1.339 billion in 2003. It consists of mainly fuel and lubricants, construction materials,
home improvement products and government supplies.

The company has maintained its gross profit ratio between 15\% to 20\% last four years and the net profit ratio between $6 \%$ to $11 \%$ in the same period. The management of the company will try to find ways in which the net profit ratio can be improved over the coming years.


STO New Head Office Building (Under Construction)

|  | $\mathbf{2 0 0 0}$ <br> $\mathrm{Rf}(\mathrm{Mn})$ | $\mathbf{2 0 0 1}$ <br> $\mathrm{Rf}(\mathrm{Mn})$ | $\mathbf{2 0 0 2}$ <br> $\mathrm{Rf}(\mathrm{Mn})$ | $\mathbf{2 0 0 3}$ <br> $\mathrm{Rf}(\mathrm{Mn})$ |
| :--- | :---: | :---: | :---: | :---: |
| Turnover | $1,271.22$ | $1,278.99$ | $1,339.08$ | $1,508.36$ |
| Gross Profit | 190.98 | 241.06 | 262.05 | 262.64 |
| Gross Profit Margin | $15.02 \%$ | $18.85 \%$ | $19.57 \%$ | $17.41 \%$ |
| Operating Net Profit | 70.93 | 133.57 | 146.09 | 154.00 |
| Net Profit Margin | $5.58 \%$ | $10.44 \%$ | $10.91 \%$ | $10.21 \%$ |
| Dividend | 65.00 | 111.93 | 125.79 | - |
| Total Capital \& Reserve | 335.88 | 477.26 | 511.41 | 567.67 |

## Public Share Issue

As a result of government policy decision, STO issued its shares to general public a second time on 1st September 2003. The initial offer to public was 50,000 shares at a rate of Rf 400.00 per share with a premium of Rf 350.00. But as the public confidence on STO's performance had grown since the last issue in 2001, this years issue was over subscribed by 10,870 shares. As a result, Board of Directors decided to accept the full subscription. The total issued and fully paid up capital as at 31st December 2003 was Rf 56,345,500 consisting of $1,126,910$ ordinary shares of Rf 50/- each.

## Shareholdings

|  | Year 2002 | Year 2003 |
| :--- | :---: | :---: |
| - Number of shareholders | 1,031 | 2,271 |
| - Public contribution to |  |  |
| issued share capital | $2.24 \%$ | $7.71 \%$ |

## New Business ventures

STO incorporated two new business ventures in 2003.


Signing Ceremony of Crude Oil Processing Agreement (Sri Lanka)

## STO Lanka Pvt Ltd

STO Lanka Pvt Ltd was registered as a BOI approved project under Section 17 of the Board of Investment Law No: 4 of 1978 and duly incorporated in Sri Lanka under the Companies Act No: 17 of 1982, 23 July 2003.STO has invested Rf. 7.87 million and purchased 323 Acres of Tea Estate ( Called " Luccombe Estate" ) situated at the Ambagamuwa Registration District of Gampola in Sri Lanka. Company started its operations in August 2003 and since then has been sending its finished products (value-added tea) to Colombo Auction. The first consignment of tea arrived Maldives in March 2004.

## Maldives National Oil Company Ltd

Maldives National Oil Company Ltd. (MNOC) was incorporated in 06 October 2003, Under the Registrar of Companies of the Ministry of Trade and Industries, Male', Republic of Maldives. MNOC is directly responsible for the development of oil and gas industry processes in the Maldives and overseas. This responsibility encompasses exploration and drilling for oil, natural gas, hydrocarbons and related minerals.

MNOC is entrusted to oversee the production, refining and transport of the aforementioned substances and any of their derivatives or by-products. MNOC is also involved in the sourcing of crude oil from crude oil producing countries, for the purpose of refining and processing at the Ceylon Petroleum Corporation (Ceypetco) refinery in neighboring Sri Lanka. The crude oil refining and processing agreement between MNOC

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and Ceypetco was signed on 1 March 2004. According to the agreement, the refined petroleum products will be used for consumption in the Maldives.

Group Performance

|  | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ |
| :--- | ---: | ---: | ---: | ---: |
|  | Rf Mn | Rf Mn | Rf Mn | Rf Mn |
| Turnover | 1,373 | 1,514 | 3,519 | 2,119 |
| Gross Profit | 202 | 275 | 315 | 335 |
| Operating Net Profit Before Tax | 70 | 140 | 162 | 170 |
| Operating Net Profit After Tax | 70 | 140 | 161 | 170 |
| Earning Per Share | 67.41 | 134.39 | 151.49 | 147.01 |
| Total Capital \& Reserve | 358 | 508 | 556 | 620 |

STO consolidated turnover was Rf 2.119 billion. STO reported a consolidated profit before tax of Rf 170 million. (Operating net profit before tax \& after tax for the year 2003 is shown as Rf 170 million as tax paid during this year is only Rf 61,000.00). This profit was generated by fuel \& lubricants, gas, insurance, construction materials, government supplies, consumable goods, electronics and related appliances, and other general goods.

Key Investment Indicators - STO


Maldives Structural Products - Roofing Materials

|  | $\begin{aligned} & \text { Year } \\ & 2000 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Year } \\ & 2001 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Year } \\ & 2002 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Year } \\ & 2003 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Earning per share (EPS) | 68.20 | 128.18 | 137.04 | 141.76 |
| Price Earning Ratio (P/E) | - | - | 4.38 | 5.64 |
| Dividend per share (DPS) | 62.50 | 105.00 | 118.00 |  |
| Market price per share (MPS) - Highest | - | - | 600.00 | 600.00 |
| - Lowest | - | - | 400.00 | 400.00 |
| Dividend Yield | - | - | 19.67\% |  |
| Earning Yield | - | - | 22.84\% |  |
| Asset Cover | - | - | 479.73 | 503.74 |

STO's Earning Per Share continued to grow in the past four years fuelled by investors confidence. STO had paid the highest dividends to its shareholders last three years consecutively. The market price per share moderated in between Rf 400.00 to Rf 600.00 (par value is Rf 50.00 each share) in the stock market in 2003.

## Liquidity

STO had maintained strong liquidity position last four years constantly to meet short term and long term commitments. STO applied best financial practices to cut down financial interest cost as much as possible. Furthermore, the excess funds were utilized to invest in short terms deposits that generated additional income to company in the financial period. The key ratios indicate that, it is in line with generally accepted financial standards.


Construction Materials

## Key Indicators

|  | Year <br> Year | Year <br> $\mathbf{2 0 0 1}$ | Year <br> $\mathbf{2 0 0 2}$ | Year <br> $\mathbf{2 0 0 3}$ |
| :--- | ---: | ---: | ---: | ---: |
| Current Ratio | $1.45: 1.00$ | $2.23: 1.00$ | $1.93: 1.00$ | $2.33: 1.00$ |
| Liquidity Ratio | $0.95: 1.00$ | $1.55: 1.00$ | $1.31: 1.00$ | $1.51: 1.00$ |
| Stock Turnover | 7.10 times | 7.69 times | 7.61 times | 7.76 times |
| Asset Turnover | 3.78 times | 2.68 times | 2.62 times | 2.66 times |

## Capital Expenditure

The total capital expenditure incurred on the acquisition of fixed assets and construction work during the year was Rf 35.48 million (2002 - Rf 39.44 million). Many projects shown as work-in- progress from the previous year was completed and started operations during the year. These include construction of Funadhoo water tank, construction of Funadhoo diesel tank respectively.

STO People's Choice Home Improvement remodeling project and STO People's Choice Electronics remodeling project
was completed in 2003, to give more customer attraction and better services to the customer.

STO Head Office is scheduled to be relocated to New Head Office Complex in the latter part of this year. During 2003, STO invested in Maldives Industrial Fisheries Company Ltd (MIFCO) further Rf 5.00 million in an effort to restructure MIFCO. As the government decided to capitalize the interest payments outstanding to the government, the share of STO in MIFCO was reduced to 10 percent under this restructuring plan.

## Human Resource Plan

STO continued to invest in the development of its employees in terms of in-house training programs and by way of sending staff abroad for further studies. At the end of the year there were five candidates studying abroad for masters and undergraduate programs with full sponsorship of STO. There were three more candidates studying with partial scholarships.

|  | $\mathbf{2 0 0 1}$ <br> Year | $\mathbf{2 0 0 2}$ <br> Year | $\mathbf{2 0 0 3}$ <br> Year |
| :--- | :---: | :---: | :---: |
| Total no. of Maldivian staff | 559 | 571 | 596 |
| As a Percentage of total staff | $79 \%$ | $79 \%$ | $81 \%$ |

## Focused on the future

Even though the year 2003 proved to be a successful year in terms of profitability to STO, there are several areas that need to be improved to remain effective in a very competitive environment. For this reason the management has identified the following areas for further strengthening.

1. Cash and financial management services.
2. Internal audit controls.
3. Inventory management services.
4. Foreign trade and investment opportunities.

To strengthen financial and audit controls, written rules and procedures have already been implemented. A study is already underway to do an audit of procedures and recommend ways to improve the system.

## Appreciation

The Directors wish to congratulate the management and staff for another successful year of operation for STO. The directors are determined to try and add more value to its shareholders.


STORC's Volley Team

# Report of Auditors to the sharenoloses 

## PRICEWATERHOUSE(OOPERS 图

## Report of the Auditors

## To the Members of State Trading Organization Plc

1 We have audited the accompanying balance sheet of State Trading Organization Plc and its subsidiaries (the Group) as of 31 December 2003, and the related income, changes in equity and cash flow statements for the year then ended, together with accounting policies and notes as set out on pages 3 to 32.

## Respective responsibilities of directors and auditors

2 These financial statements, set out on pages 3 to 32, are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

## Basis of opinion

3 We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

## Limitation of scope

4 The audited financial statements for the year ended 31 December 2003, of an investee company, in which the Company has invested a sum of Rf 43,100,100, were not made available for our examination. Further, the investee company has made substantial financial losses up to year ended 31 December 2002, as per their audited financial statements. Accordingly, we are unable to estimate the provision required for diminution in the value of the investment and therefore satisfy ourselves whether the value of available-for-sale investment and the results for the year are fairly stated.

## Opinion

5 In our opinion, except for the effect of such adjustments that might have been found to be necessary, had we been able to satisfy ourselves as to the matter referred to in paragraph 4 above, the financial statements give a true and fair view of the financial position of the Company as of 31 December 2003 and of the results of its operations and cash flows for the year then ended in accordance with International Accounting Standards.

6 In our opinion, except for the effect of such adjustments that might have been found to be necessary, had we been able to satisfy ourselves as to the matter referred to in paragraph 4 above, the financial statements give a true and fair view of the financial position of the Group as of 31 December 2003 and of the results of its operations and cash flows for the year then ended in accordance with International Accounting Standards.

Signed
PRICEWATERHOUSECOOPERS CHARTERED ACCOUNTANTS

08th June 2004
Male'

## Consolidated Income Statement

For the year ended 31st December 2003
(all amounts in Maldivian Rufiyaa thousands)


Earnings per share

- basic 9 | 147.01 | 151.49 | 141.76 |
| :---: | :---: | :---: |

The accounting policies on pages 21 to 26 and the notes on pages 27 to 49 form an integral part of these financial statements.

## Consolidated Balance Sheet

As at 31st December 2003
(all amounts in Maldivian Rufiyaa thousands)

|  | Notes | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2003 | 2002 | 2003 | 2002 |
| ASSETS |  |  |  |  |  |
| Non-current assets |  |  |  |  |  |
| Property, plant and equipment | 10 | 217,022 | 189,330 | 123,788 | 131,216 |
| Capital work-in-progress | 11 | 49,394 | 43,143 | 35,575 | 17,890 |
| Investments in subsidiaries | 12 | - | - | 81,535 | 73,667 |
| Investment in associate | 13 | 2,724 | - | 2,724 | - |
| Investments in joint ventures | 14 | - | - | 7,217 | 8,245 |
| Available-for-sale investments | 15 | 49,186 | 40,489 | 49,186 | 40,489 |
| Non-current receivables | 16 | 4,654 | 3,989 | 4,654 | 5,319 |
|  |  | 322,980 | 276,951 | 304,679 | 276,826 |
| Current assets |  |  |  |  |  |
| Inventories | 17 | 173,270 | 165,286 | 163,476 | 157,727 |
| Receivables and prepayments | 18 | 305,157 | 220,951 | 251,919 | 196,477 |
| Cash and cash equivalents | 19 | 99,379 | 178,543 | 50,020 | 131,297 |
|  |  | 577,806 | 564,780 | 465,415 | 485,501 |
| Total assets |  | 900,786 | 841,731 | 770,094 | 762,327 |
| EQUITY AND LIABILITIES |  |  |  |  |  |
| Capital and reserves |  |  |  |  |  |
| Ordinary shares | 20 | 56,345 | 53,302 | 56,345 | 53,302 |
| Share premium | 20 | 27,815 | 6,510 | 27,815 | 6,510 |
| General and other reserves |  | 178,354 | 178,354 | 176,634 | 176,634 |
| Fair value and other reserves | 22 | 3,697 | - | 3,697 | - |
| Retained earnings |  | 353,572 | 317,356 | 303,174 | 274,968 |
|  |  | 619,783 | 555,522 | 567,665 | 511,414 |
| Minority interest | 21 | 19,513 | 7,384 | - | - |
| Non - current liabilities |  |  |  |  |  |
| Unearned premium |  | 4,148 | 1,713 | - | - |
| Borrowings | 25 | 6,285 | 3,958 | 2,669 | - |
| Deferred tax liabilities | 23 | 16 | 16 | - | - |
|  |  | 10,449 | 5,687 | 2,669 | - |

Consolidated Balance Sheet continued on page 18.

Consolidated Balance Sheet (Continued)

| Current liabilities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Trade and other payables | 24 | 171,565 | 108,025 | 121,955 | 87,326 |
| Current tax liabilities |  | 61 | 536 | - | - |
| Borrowings | 25 | 79,415 | 164,577 | 77,805 | 163,587 |
|  |  | 251,041 | 273,138 | 199,760 | 250,913 |
| Total lia bilities |  | 261,490 | 278,825 | 202,429 | 250,913 |
| Total equity and liabilities |  | 900,786 | 841,731 | 770,094 | 762,327 |

These financial statements were approved by the Board of Directors on 8th June 2004

## (Signed)

Hon. Abdulla Yameen
Director
(Signed)
Mr. Mohamed Ahmed
Director

The accounting policies on pages 21 to 26 and the notes on pages 27 to 49 form an integral part of these financial statements.
Consolidated statement of changes in equity
(all amounts in Maldivian Rufiyaa Thousands)


## Consolidated cashflow statement

(all amounts in Maldivian Rufiyaa thousands)

|  | Notes | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2003 | 2002 | 2003 | 2002 |
| Cash generated from operations | 28 | 185,465 | 214,085 | 136,487 | 189,975 |
| Interest paid | 6 | $(16,226)$ | $(14,730)$ | $(15,818)$ | $(14,130)$ |
| Interest received | 6 | 5,560 | 5,674 | 5,109 | 5,212 |
| Tax paid |  | (536) | (40) | - | - |
| Net cash from operating activities |  | 174,263 | 204,989 | 125,778 | 181,057 |

## Investing activities

Acquisition of subsidiary, net of cash acquired 29
Purchase of property, plant and equipment
Sales proceeds from disposal of fixed assets
Capital work- in- progress
Loan made
Purchase of non-current investments
Dividends received

| 29 | 1,318 | $(20,572)$ | - | - |
| :---: | ---: | ---: | ---: | ---: |
| 10 | $(24,215)$ | $(4,453)$ | $(9,342)$ | $(13,246)$ |
|  | 869 | 4,445 | 14 | 3,340 |
| 11 | $(42,049)$ | $(40,563)$ | $(26,141)$ | $(26,190)$ |
|  | $(665)$ | - | 665 | - |
| 15 | $(5,000)$ | - | $(12,869)$ | $(20,184)$ |
| 6 | 517 | 517 | 24,400 | 9,887 |
|  |  |  |  |  |
|  | $(69,225)$ | $(60,626)$ | $(23,273)$ | $(46,393)$ |

## Financing activities

Issue of ordinary shares
Share premium
Proceeds from borrowings
Finance lease and loan repayments
Dividends paid
Dividends paid to minority interests
Net cash used in financing activities

| 20 | 3,043 | - | 3,043 | - |
| ---: | ---: | ---: | ---: | ---: |
| 20 | 21,305 | - | 21,305 | - |
| 25 | 17,806 | 6,599 | 11,002 | 1,651 |
|  | - | - | - | 3,318 |
| 8 | $(125,017)$ | $(111,365)$ | $(125,017)$ | $(111,365)$ |
|  | $(7,225)$ | - | - | - |


| $(90,088)$ | $(104,766)$ | $(89,667)$ |
| :--- | :--- | :--- |
| $(106,396)$ |  |  |

## Increase in cash and cash equivalents

| 14,950 | 39,597 |
| :--- | :--- |

Movement in cash and cash equivalents

| At start of year |  | 46,175 | 6,578 | $(1,071)$ | $(29,339)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Increase |  | 14,950 | 39,597 | 12,838 | 28,268 |
| At end of year | 19 | 61,125 | 46,175 | 11,767 | $(1,071)$ |

The accounting policies on pages 21 to 26 and the notes on pages 27 to 49 form an integral part of these financial statements.

## Accounting Policies

The principal accounting policies adopted in the preparation of these financial statements are set out below:

## 1 Basis of preparation

The consolidated financial statements are prepared in accordance with and comply with International Accounting Standards. The consolidated financial statements are prepared under the historical cost convention, whereby transactions are recorded at the values prevailing on the dates when the assets were acquired, liabilities incurred or the capital obtained.

## 2 Consolidation

Subsidiary undertakings, which are those companies in which the Group, directly or indirectly, has an interest of more than one half of the voting rights or otherwise has power to exercise control over the operations, have been consolidated. Subsidiaries are consolidated from the date on which effective control is transferred to the Company and are no longer consolidated from the date of disposal. All intercompany transactions, balances and unrealised surpluses and deficits on transactions between group companies have been eliminated. Where necessary, accounting policies for subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

Investments in subsidiaries have been accounted for under the cost method of accounting in the entity financial statements. Provisions are recorded for long-term impairment in value.

A listing of the Company's principal subsidiary undertakings is shown in Note 12.

## 3 Investment in associate

Investment in associated undertaking is accounted for under the cost method of accounting. This is an undertaking over which the Group has between $20 \%$ and $50 \%$ of the voting rights, and over which the Group exercises significant influence, but which it does not control. Provision is recorded for long term impairment in value.

Details of the Group's principal associated undertaking are shown in Note 13 to the financial statements.

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## 4 J oint ventures

The Group's interests in jointly controlled entities are accounted for by proportionate consolidation. Under this method the Group includes its share of the joint ventures' individual income and expenses, assets and liabilities in the relevant components of the financial statements.

Investments in jointly controlled entities in the entity financial statements are accounted for by the equity method of accounting.

A listing of the Group's interests in jointly controlled entities are shown in Note 14 to the financial statements.

## 5 Foreign currencies

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions: gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies, are recognised in the income statement. Such balances are translated at year-end exchange rates unless hedged by forward foreign exchange contracts, in which case the rates specified in such forward contracts are used.

## 6 Financial instruments

Financial instruments carried on the balance sheet include cash and bank balances, investments, receivables, trade creditors, leases and borrowings. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

## 7 Investments

The Group classifies its investments in debt and equity securities into the following categories: trading, held-to-maturity and available-for-sale. During the year, the Group did not hold any investments in debt. The classification is dependent on the purpose for which the investments were acquired. Management determines the classification of its investments at the time of the purchase and re-evaluates such designation on a regular basis. Investments that are acquired principally for the purpose of generating a profit from short-term fluctuations in price are classified as trading investments and included in current assets; for the purpose of these financial statements short term is defined as 3 months.

Investments with a fixed maturity that management has the intent and ability to hold to maturity are classified as held-to maturity and are included in non-current assets, except for maturities within 12 months from the balance sheet date which are classified as current assets; during the period the Group did not hold
any investments in this category. Investments intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, are classified as available-for-sale; and are included in non-current assets unless management has the express intention of holding the investment for less than 12 months from the balance sheet date or unless they will need to be sold to raise operating capital, in which case they are included in current assets.

Purchases and sales of investments are recognised on the trade date, which is the date that the Group commits to purchase or sell the asset. Cost of purchase includes transaction costs. Trading and available-for-sale investments are subsequently carried at fair value. Held-to-maturity investments are carried at amortised cost using the effective yield method. Realised and unrealised gains and losses arising from changes in the fair value of trading investments are included in the income statement in the period in which they arise. Unrealised gain and losses arising from changes in the fair value of securities classified as available-for-sale are recognised in equity.

The fair value of investments are based on quoted bid prices or amounts derived from cash flow models. Fair values for unlisted equity securities are estimated using applicable price/earnings or price/cash flow ratios refined to reflect the specific circumstances of the issuer. Equity securities for which fair values cannot be measured reliably are recognised at cost less impairment. When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

## 8 Property, plant and equipment

All property, plant and equipment, which are initially recorded at historical cost, is stated at cost less depreciation.
Depreciation is calculated on the straight line method to write off the cost of each asset, to their residual values over the estimated useful life as follows:

Buildings
Plant and machinery, computers, furniture and fixtures
Sea transports, vessels and fleet, office and other equipment Vehicles
Dumpers
Pay loaders
Air-conditioners
Other assets

5-20 years
3 years
5 years
5 years
3 years
4 years
4 years
5 years

The charge for the depreciation commences from the date on which the asset is put to use and depreciation is provided upto the date of disposal.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining operating profit.

## 9 Accounting for leases - where a group company is the lessor

## Operating leases

Assets leased out under the operating leases are included in property, plant and equipment in the balance sheet. They are depreciated over their expected useful lives on a basis consistent with similar fixed assets. Rental income is recognised on a straight line basis over the lease term.

## Accounting for leases - where a group company is the lessee

Leases of property, plant and equipment where the Company assumes substantially all the benefits and risks of ownership are classified as finance leases. Finance leases are capitalized at the estimated present value of the underlying lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term payables. The interest element of the finance charge is charged to the income statement over the lease period. The property, plant and equipment acquired under finance leasing contracts is depreciated over the useful life of the asset.

## 10 Inventories

Inventories are stated at the lower of cost or net realisable value. Cost is determined by the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads, but excludes interest expense. Net realisable value is the estimate of the selling price in the ordinary course of business, less the costs of completion and selling expenses.

Where necessary, provision has been made in the financial statements for obsolete, slow moving and defective stocks.

## 11 Trade receivables

Trade receivables are carried at anticipated realisable value. An estimate is made for doubtful receivables based on a review of all outstanding amounts at the year end. Bad debts are written off during the year in which they are identified.

## 12 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand and deposits held at call with banks, net of bank overdrafts. In the balance sheet, bank overdrafts are included in borrowings in current liabilities.

## 13 Deferred income taxes

Deferred income tax is provided, using the liability method, for all temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Currently enacted tax rates are used to determine deferred income tax.

Under this method the Group is required to make provision for deferred income taxes on the revaluation of certain non-current assets and, in relation to an acquisition, on the difference between the fair values of the net assets acquired and their tax base. Provision for taxes, mainly withholding taxes, which could arise on the remittance of retained earnings, principally relating to subsidiaries, is only made where there is a current intention to remit such earnings.

The principal temporary differences arise from depreciation on property, plant and equipment, revaluations of certain non-current assets, provisions for pensions and other post retirement benefits and tax losses carried forward. Deferred tax assets relating to the carry forward of unused tax losses are recognised to the extent that it is possible that future taxable profit will be available against which the unused tax losses can be utilised.

## 14 Provisions

Provisions are recognised when there is a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provisions are made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the balance sheet date.

## 15 Defined contribution plan

Amounts contributed by the Group to the Employees' Provident Fund or other similar retirement benefit plan under a voluntary or a compulsory scheme, are treated as a staff cost.

## 16 Revenue recognition

Sales are recognised upon delivery of products and customer acceptance, if any, or performance of services, net of discounts and after eliminating sales within the Group.

Other revenues earned by the Company are recognised on the following bases:
Interest income - as it accrues (taking into account the effective yield on the asset) unless collectibility is in doubt.

Dividend income - when the shareholders' right to receive payment is established.

Deposits received - when the parties making the deposits waive their right to it.

## 17 Comparatives

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current year.

## Notes to Financial Statements

(In the notes all amounts are shown in Maldivian Rufiyaa thousands unless otherwise stated)

## 1 Reporting entity

These financial statements relate to the operations of State Trading Organization Plc, which was incorporated as a Government Company by a decree of the President of the Republic of Maldives and subsequently incorporated as a limited company on the 28 June 1998 under the provisions of the Companies Act, Law No. 10/96. During the year 2001, the Company was converted to a Public Limited Company and accordingly the name was changed to State Trading Organization Plc.

The group consists of the Company's interests in subsidiary undertakings and jointly controlled entity as follows:

## Name of the Company

Allied Insurance Company of the Maldives Pvt Ltd
STO Maldives (Singapore) Private Limited
Maldives Gas Private Limited
Fuel Supplies Maldives Private Limited
STO Lanka Private Limited
Maldives National Oil Company Limited
Maldives Structural Products Private Limited

## Status

Subsidiary
Subsidiary
Subsidiary
Subsidiary
Subsidiary
Subsidiary
Jointly controlled

## 2 Sales

Sales represent income from goods sold and services provided and is stated after accounting for sales returns and eliminating inter company transactions. The aggregate value of sales are made up as follows:

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Retail and wholesale | $1,450,902$ | $3,129,860$ | 507,597 | 463,528 |
| Tea | 1,225 | - | - | - |
| Cement | - | 1,137 | - | - |
| Insurance | 32,959 | 23,886 | - | - |
| Gas | 29,751 | 10,231 | - | - |
| Structural products | 12,686 | 8,816 | - | - |
| Fuel and lubricants | 591,603 | 345,236 | $1,000,764$ | 875,555 |
|  | $2,119,126$ | $3,519,166$ | $1,508,361$ | $1,339,083$ |

Details of segment information are given in Note 3.


## Consolidated frimaral statements

## 3 Segment information

## Year ended 31 December 2003

|  | Retail and wholesale | Tea | Gas | Insurance service | Fuel and lubricants | Structural products | Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 1,450,902 | 1,225 | 29,751 | 32,959 | 591,603 | 12,686 | 2,119,126 |
| Segment results |  |  |  |  |  |  |  |
| Operating profit / (loss) | 58,941 | (981) | 5,476 | 3,505 | 113,216 | 843 | 181,000 |
| Finance (costs) / income | $(11,301)$ | 21 | - | 445 | (371) | - | $(11,206)$ |
| Profit before tax | 47,640 | (960) | 5,476 | 3,950 | 112,845 | 843 | 169,794 |
| Tax | (61) | - | - | - | - | - | (61) |
| Minority interest |  |  |  |  |  |  | $(10,078)$ |
| Profit / (loss) after tax | 47,579 | (960) | 5,476 | 3,950 | 112,845 | 843 | 159,655 |
| Segment assets | 633,303 | 8,756 | 88,630 | 35,017 | 127,603 | 7,477 | 900,786 |
| Segment liabilities | $(238,419)$ | (188) | $(4,917)$ | $(4,864)$ | $(12,463)$ | (639) | $(261,490)$ |
| Unallocated liabilities | - | - | - | - | - | - | $(19,513)$ |
| Consolidated total liabilities |  |  |  |  |  |  | $(281,003)$ |
| Capital expenditure | 9,413 | 7,844 | 5,744 | 71 | 16,721 | 7 | 39,800 |
| Depreciation | 25,077 | - | 3,391 | 250 | 2,461 | 527 | 31,706 |

## 3 Segment information

## Year ended 31 December 2002

|  | Retail and wholesale | Cement | Gas | Insurance service | Fuel and lubricants | Structural products | Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 3,129,860 | 1,137 | 10,231 | 23,886 | 345,236 | 8,816 | 3,519,166 |
| Segment results |  |  |  |  |  |  |  |
| Operating profit / (loss) | 58,316 | $(5,920)$ | 2,486 | 5,295 | 111,548 | 1,429 | 173,154 |
| Finance (costs) / income | $(10,819)$ | (733) | - | 392 | 12 | (2) | $(11,150)$ |
| Profit / (loss) before tax | 47,497 | $(6,653)$ | 2,486 | 5,687 | 111,560 | 1,427 | 162,004 |
| Tax | (511) | - | - | - | - | - | (511) |
| Profit / (loss) after tax | 46,986 | $(6,653)$ | 2,486 | 5,687 | 111,560 | 1,427 | 161,493 |
| Segment assets | 640,953 | 10,419 | 76,551 | 38,850 | 69,277 | 5,681 | 841,731 |
| Segment liabilities | $(261,513)$ | $(6,034)$ | $(5,586)$ | $(3,408)$ | $(1,648)$ | (636) | $(278,825)$ |
| Unallocated liabilities | $(7,384)$ | - | - | - | - | - | $(7,384)$ |
| Consolidated total liabilities |  |  |  |  |  |  | $(286,209)$ |
| Capital expenditure | 39,528 | 2 | 36,274 | 270 | 6,981 | 93 | 83,148 |
| Depreciation | 26,830 | 1,236 | 4,818 | 240 | 1,261 | 524 | 34,909 |

There are no sales or other transactions between the business segments. Segment assets consist primarily of property, plant and equipment, capital work in progress, inventories, receivables and operating cash and mainly exclude investments. Segment liabilities comprise operating liabilities and exclude items such as taxation and certain corporate borrowings. Capital expenditure comprises additions to property, plant and equipment and intangible assets.

Cement, gas, structural products and fuel \& lubricants sold by the retail and wholesale segment is not considered separately for the segment information.

## 4 Operating profit

The following items have been charged in arriving at operating profit :

|  | Group |  | Company |  |
| :--- | :---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Directors' fees | 489 | 425 | 72 | 72 |
| Audit fees | 107 | 135 | 39 | 39 |
| Depreciation on property, plant and <br> equipment (Note 10) <br> Profit on disposal of property, plant <br> and equipment | 31,706 | 34,909 | 25,022 | 26,767 |
| Repair and maintenance expenditure | 15,065 | 11,069 | 14,985 | 11,031 |
| Operating lease rentals |  |  |  |  |
| - property | 5,832 | 6,301 | 5,518 | 5,485 |
| Staff costs (Note 5) | 52,577 | 45,567 | 40,108 | 39,091 |
| Charity and donations | 247 | 813 | 247 | 813 |
| Cost of inventory recognised as |  |  |  |  |
| expense | 10,023 | 8,034 | 10,023 | 8,034 |
| Provision for bad debts | 12,224 | 15,264 | 8,762 | 6,764 |
| Income from leased assets | - | $(105)$ | - | $(105)$ |

## 5 Staff costs

Staff costs are made up as follows:

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Wages and salaries | 27,384 | 23,336 | 18,674 | 18,680 |
| Foreign staff expenses | 3,000 | 1,712 | 1,709 | 1,701 |
| Social security costs | 308 | 363 | 291 | 300 |
| Staff welfare | 1,104 | 1,027 | 935 | 895 |
| Staff medical expenses | 776 | 578 | 597 | 578 |
| Staff food allowance | 5,927 | 5,458 | 5,109 | 4,798 |
| Other allowances | 14,078 | 13,093 | 12,793 | 12,139 |

Average number of persons employed during the year:

|  | Group |  | Company |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
| Permanent |  |  |  |  |  |
| Temporary | 54 | 951 | 706 | 705 |  |
|  | 1,226 | 966 | 733 | 719 |  |
|  |  |  |  |  |  |
|  | 785 | 748 | 596 | 571 |  |
| Maldivians | 441 | 218 | 137 | 148 |  |

6 Finance (costs) / income

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Interest income |  |  |  |  |
| - fixed deposit | 3,084 | 2,950 | 2,633 | 2,488 |
| - others | 2,476 | 2,724 | 2,476 | 2,724 |
| Dividend | 517 | 517 | 24,400 | 9,887 |
|  | 6,077 | 6,191 | 29,509 | 15,099 |
| Net foreign exchange transaction |  |  |  |  |
| losses | $(1,057)$ | $(2,611)$ | $(1,115)$ | $(2,614)$ |
| Interest expense |  |  |  |  |
| - bank borrowings |  |  |  |  |
| - other borrowings | $(15,686)$ | $(14,564)$ | $(15,686)$ | $(13,964)$ |
|  | $(540)$ | $(166)$ | $(132)$ | $(166)$ |

## 7 Income tax

|  | Group |  |
| :---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Current income tax | 61 | 511 |

The income tax charge represents the income tax payable to the statutory authority on the taxable profits of an overseas subsidiary.

The profits and the income of the companies incorporated in the Republic of Maldives are presently not liable for income tax.

## 8 Dividends

Dividends in respect of 2002 of Rf 118 (2001 - Rf 105) per share amounting to a total of Rf 125,792,720 (2001 - Rf 111,934,000) was declared at the Annual General Meeting held on 29th June 2003. These financial statements reflect this dividend declared under shareholders' equity as an appropriation of retained earnings during the year ended 31 December 2003.

The Board of directors has not proposed any dividends for the year ended 31 December 2003.

## 9 Earnings per share

|  | Group |  | Company |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Net profit attributable to shareholders | 159,655 | 161,493 | 154,000 | 146,088 |
| Weighted average number of ordinary <br> shares in issue |  |  |  |  |
| Earnings per share | 1,086 | 1,066 | 1,086 | 1,066 |
|  | 147.01 | 151.49 | 141.76 | 137.04 |

Total
10 Property，plant and equipment－Group
Consolidated Financial Statements－ 31 December 2003
Total

| 345 | 2,484 | 434 | 146,283 |
| ---: | ---: | ---: | :---: |
| 214 | - | 627 | 79,196 |
| $(3)$ | - | $(17)$ | $(1,240)$ |
| $(228)$ | $(276)$ | $(358)$ | $(34,909)$ |

$\begin{array}{lllll}2,157 & 328 & 2,208 & 686 & 189,330\end{array}$


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Closing net book amount
Cost


a）The buildings have been constructed on land belonging to the Government of Maldives for which a rental of Rf 1 per saft per month is paid with effect
from 2002．There is no lease agreement and accordingly no definite period of lease is identified．Under these circumstances，the Directors have considered it prudent to provide depreciation in accordance with accounting policy number 8 at 5 to 50 percentage per annum on buildings．
b）The value of fully depreciated assets at the balance sheet date amounted to Rf 96，873，905．
c）Decrease in property，plant and equipment on account of jointly controlled entity becoming an associate are reflected as adjustments．
10 Property, plant and equipment - Company
Consolidated Financial Statements - 31 December 2003

|  | Building | Plant \& machinery | Vessel and fleet | Motor vehicle | Dumpers, playloders \& air conditioners | Office equipment | Furniture \& fittings | Other assets | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended 31 December 2002 |  |  |  |  |  |  |  |  |  |
| Opening net book amount | 91,179 | 1,109 | 12,731 | 2,106 | 314 | 1,435 | 207 | 164 | 109,245 |
| Additions | 3,969 | 470 | 2,996 | 4,209 | 138 | 1,326 | 75 | 63 | 13,246 |
| Disposals | (29) | (171) | (494) | (351) | (3) | (41) | (14) | (16) | $(1,119)$ |
| Transfer | 36,611 |  |  |  | - | - |  |  | 36,611 |
| Depreciation charge (Note 4) | $(16,863)$ | (735) | $(6,409)$ | (869) | (201) | $(1,464)$ | (170) | (56) | $(26,767)$ |
| Closing net book amount | 114,867 | 673 | 8,824 | 5,095 | 248 | 1,256 | 98 | 155 | 131,216 |
| At 31 December 2002 |  |  |  |  |  |  |  |  |  |
| Cost | 227,026 | 5,251 | 29,843 | 14,205 | 1,795 | 9,019 | 1,270 | 1,492 | 289,901 |
| Accumulated depreciation | $(112,159)$ | $(4,578)$ | $(21,019)$ | $(9,110)$ | $(1,547)$ | $(7,763)$ | $(1,172)$ | $(1,337)$ | $(158,685)$ |
| Net book amount | 114,867 | 673 | 8,824 | 5,095 | 248 | 1,256 | 98 | 155 | 131,216 |
| Year ended 31 December 2003 |  |  |  |  |  |  |  |  |  |
| Opening net book amount | 114,868 | 673 | 8,824 | 5,095 | 248 | 1,256 | 98 | 155 | 131,217 |
| Additions | - | 524 | - | 6,004 | 189 | 1,645 | 845 | 135 | 9,342 |
| Disposals | - | - | - | - | - | - | - | - | - |
| Transfer | 7,385 | - | 791 | - | 75 | - | - | - | 8,251 |
| Depreciation charge (Note 4) | $(17,061)$ | (653) | $(4,089)$ | $(1,959)$ | (145) | (776) | (240) | (99) | $(25,022)$ |
| Closing net book amount | 105,192 | 544 | 5,526 | 9,140 | 367 | 2,125 | 703 | 191 | 123,788 |
| At 31 December 2003 |  |  |  |  |  |  |  |  |  |
| Cost | 233,468 | 5,775 | 30,634 | 19,749 | 2,059 | 10,665 | 2,115 | 1,627 | 306,092 |
| Accumulated depreciation | $(128,276)$ | $(5,231)$ | $(25,108)$ | $(10,609)$ | $(1,692)$ | $(8,540)$ | $(1,412)$ | $(1,436)$ | $(182,304)$ |
| Net book amount | 105,192 | 544 | 5,526 | 9,140 | 367 | 2,125 | 703 | 191 | 123,788 |

a) The buildings have been constructed on land belonging to the Government of Maldives for which a rental of Rf 1 per sqft per month is paid with effect from 2002. There is no lease agreement and accordingly no definite period of lease is identified. Under these circumstances, the Directors have considered it prudent to provide depreciation in accordance with accounting policy number 8 at 5 to 50 percentage per annum on buildings.

[^0]
## Consolidated

## 11 Capital work-in-progress

|  | Group |  | Company |  |  |
| :--- | ---: | :---: | ---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
|  |  |  |  |  |  |
| Opening net book amount | 43,143 | 40,711 | 17,890 | 29,831 |  |
| Additions during the year | 42,049 | 40,563 | 26,141 | 26,190 |  |
| Disposals during the year | - | $(1,520)$ | - | $(1,520)$ |  |
| Written off during the year | $(204)$ | - | $(204)$ | - |  |
| Capitalised during the year | $(35,594)$ | $(36,611)$ | $(8,252)$ | $(36,611)$ |  |
|  | 49,394 | 43,143 | 35,575 | 17,890 |  |

Capital work-in-progress, which are capitalised as property, plant and equipment on the basis of work certified, represents the cost of raw material used and labour cost incurred on capital projects.

## 12 Investments in subsidiaries

|  | Company |  |
| :--- | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Opening net book amount | 73,667 | 991 |
| Additions | 7,868 | 1,276 |
| Change in status from a joint venture to a subsidiary | - | 71,400 |
| Closing net book amount | 81,535 | 73,667 |

During the year, the Company invested in STO Lanka Private Limited, a company incorporated in Sri Lanka.

The principal subsidiary undertakings, all of which are unlisted, are:

|  | \% Interest held | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| STO Lanka Pvt Ltd | 99.99 | 7,868 | - |
| Maldives Gas Private Limited | 90 | 61,200 | 61,200 |
| Allied Insurance Company of the Maldives Pvt | 100 | 807 | 807 |
| STO Maldives (Singapore) Pte Limited | 99.99 | 1,460 | 1,460 |
| Fuel Supplies Maldives Pvt Ltd | 66.67 | 10,200 | 10,200 |
| Maldives National Oil Company Ltd | 99.99 | - | - |
|  |  | 81,535 | 73,667 |
| Annual Report 2003 | State Tra | Organ | l. |

Allied Insurance Company of the Maldives Private Limited, Maldives Gas Private Limited, Fuel Supplies Maldives Pvt Ltd and Maldives National Oil Company Ltd are incorporated in the Republic of Maldives, while STO Maldives (Singapore) Pte Limited and STO Lanka Pvt Ltd are incorporated in Singapore, and Sri Lanka respectively.

## 13 Investment in associate

|  | Group |  | Company |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Opening net book amount | - | - | - | - |
| Addition during the year | 3,545 | - | 3,545 | - |
| Provision for long term impairment | $(821)$ | - | $(821)$ | - |
| Closing net book amount | 2,724 | - | 2,724 | - |

Investment in associate represents $25 \%$ stake in the equity of Lafarge Maldives Cement Pvt Ltd, which was incorporated in the Republic of Maldives and engaged in the business of trading in cement.

## 14 Investments in jointly controlled entities

|  | Company |  |
| :--- | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Opening net book amount | 8,245 | 27,019 |
| Acquisition of shares by cash | - | 39,232 |
| Acquisition of shares in exchange of property, plant \& equipment | - | 1,968 |
| Share of result of joint venture | 2,517 | 1,226 |
| Change in status of joint venture to an associate / subsidiary | $(3,545)$ | $(61,200)$ |
| Closing net book amount | 7,217 | 8,245 |

The Group ceased to have controlling interest in Lafarge Maldives Cement Pvt Ltd, resulting in the jointly controlled entity becoming an associate.

## Consolidated Financial Statements

The joint venture undertakings which are unlisted, are:

|  | \% Interest held | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| (a) Maldives Structural Products Pvt Ltd: | 50 |  |  |
| Cost of investment |  | 4,700 | 4,199 |
| Write back of provision made for diminution |  | - | 501 |
| Net share of results |  | 2,517 | - |
| Total net investment |  | 7,217 | 4,700 |
| (b) Lafarge Maldives Cement Pvt Ltd: | 25 |  |  |
| Cost of investment |  | 3,545 | 5,036 |
| Provision for permanent diminution in value |  | (821) | $(1,491)$ |
| Change in status of joint venture to an associate |  | $(2,724)$ | - |
| Total net investment |  | - | 3,545 |

The above companies have been incorporated in the Republic of Maldives. Maldives Structural Products Pvt Ltd is engaged in the business of manufacturing and trading of structural products and Lafarge Maldives Cement Pvt Ltd is engaged in trading in cement.

## 15 Available-for-sale investments

|  | Group |  | Company |  |
| :--- | :---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| At beginning of year | 40,489 | 40,489 | 40,489 | 40,489 |
| Additions | 5,000 | - | 5,000 | - |
| Revaluation surplus transfer to |  |  |  |  |
| equity (Note 22) | 3,697 | - | 3,697 | - |
| At end of year | 49,186 | 40,489 | 49,186 | 40,489 |

Available-for-sale investments, comprising principally marketable equity securities, are measured at fair value annually at the close of business on 31 December. For investments traded in active markets, fair value is determined by reference to Stock Exchange quoted bid prices. There were no disposals on available-for-sale investments in 2003 and 2002.

Available-for-sale investments are classified as non-current assets, unless they are expected to be realised within twelve months of the balance sheet or unless they will need to be sold to raise operating capital.

Available-for-sale investments include marketable securities of Bank of Maldives Plc, having a market value of Rf 6,086,000 (2002-Rf 3,955,900).

## 16 Non-current receivables

|  | Group |  | Company |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Loan to an associate (Note 30) | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
|  | 4,654 | 3,989 | 4,654 | 5,319 |  |

(a) The current receivables relating to the above items are shown in Note 18. All non-current receivables fall due after 1 J anuary 2005 but 9 years from the balance sheet date.
(b) Loans to an associate represents non-current portion of the long-term loans given to Lafarge Maldives Cement Private Limited. The loan given to Lafarge Maldives Cement Private Limited is unsecured, bears interest @ 9\% per annum and is payable in ten equal half-yearly installments commencing from J une 2002. Loan outstanding represents balance amount of installments payable after 1 January 2005.

## 17 Inventories

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Finished goods | 916 | 62 | - | - |
| Raw materials | 3,213 | 974 | - | - |
| Food stocks | 20,242 | 17,639 | 20,242 | 17,639 |
| Fuel gas and lubricants | 49,148 | 40,707 | 43,856 | 39,891 |
| Construction, electronics and others | 58,463 | 59,417 | 59,222 | 53,980 |
| Pharmaceuticals | 8,318 | 9,142 | 8,318 | 9,143 |
| Retail shops | 17,119 | 20,130 | 17,118 | 20,130 |
| Goods- in- transit | 15,851 | 17,215 | 14,720 | 16,944 |

## 18 Receivables and prepayments

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Trade receivables |  |  |  | 42,730 |
| Prepayments | 220,702 | 119,081 | 92,410 | 42 |
| Loan to an associate (Note 30) | 1,304 | 3,321 | 945 | 997 |
|  | 997 | 997 | 997 |  |
| Receivables from related parties (Note 30) | 4,650 | 21,166 | 93,483 | 114,257 |
| Other receivables [see note (a) below] | 77,504 | 76,386 | 64,084 | 38,493 |
|  | 305,157 | 220,951 | 251,919 | 196,477 |

(a) Other accounts receivable is made up as follows:

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Government employees credit scheme | 11,518 | 11,039 | 11,518 | 11,039 |
| Subsidy receivable | 8,031 | - | 8,031 | - |
| Staff advances and other loans | 3,409 | 2,913 | 3,409 | 2,913 |
| Advances to purchase Dollars | 36,118 | 20,082 | 36,118 | 20,082 |
| Advance paid to suppliers | 2,485 | 2,217 | 2,485 | 2,217 |
| Receivables from sale of capital assets | - | - | - | 1,024 |
| Others | 15,943 | 40,135 | 2,523 | 1,218 |
|  | 77,504 | 76,386 | 64,084 | 38,493 |

## 19 Cash and cash equivalents

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Cash at bank and in hand | 89,108 | 110,451 | 39,749 | 71,131 |
| Short term bank deposits | 10,271 | 68,092 | 10,271 | 60,166 |
|  | 99,379 | 178,543 | 50,020 | 131,297 |

The weighted average effective interest rate on short term bank deposits was $6 \%$ (2002-6.65\%).

For the purposes of cash flow statement, the year-end cash and cash equivalents comprise the following:

|  | Group |  | Company |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Cash and bank balances | 99,379 | 178,543 | 50,020 | 131,297 |
| Bank overdraft (Note 25) | $(38,254)$ | $(132,368)$ | $(38,254)$ | $(132,368)$ |
|  | 61,125 | 46,175 | 11,766 | $(1,071)$ |

## 20 Ordinary shares and share premium

|  | Number of <br> shares | Ordinary <br> shares | Share <br> premium | Total |
| :--- | ---: | ---: | ---: | ---: |
| At 1 January 2001 | 52 | 52,000 | - | 52,000 |
| After conversion | $1,040,000$ | 52,000 | - | 52,000 |
| Issue of shares | 26,040 | 1,302 | 6,510 | 7,812 |
| At 31 December 2001 | $1,066,040$ | 53,302 | 6,510 | 59,812 |
| At 31 December 2002 | $1,066,040$ | 53,302 | 6,510 | 59,812 |
| Issue of shares | 60,870 | 3,043 | 21,305 | 24,348 |
| At 31 December 2003 | $\mathbf{1 , 1 2 6 , 9 1 0}$ | 56,345 | 27,815 | 84,160 |

During 2001 share with a par value of Rf 1,000,000 was converted to shares of Rf 50 each. The total authorised number of ordinary shares is $1,155,555$ shares (2001-1,155,555 shares) with a par value of Rf 50 per share (2001-Rf 50 per share). On 1 September 2003, 60,870 shares of Rf 50 each were issued at a premium of Rf 350 per share. All issued shares are fully paid.

## 21 Minority interest

|  | Group |  |
| :--- | :---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| At the beginning of the year | 7,384 | - |
| Acquisition (Note 29) | 9,276 | 7,384 |
| Share of net result of subsidiaries | 10,078 | - |
| Dividend for 2002 | $(7,225)$ | - |
| At the end of the year | 19,513 | 7,384 |

## 22 Fair value and other reserves

Available-for-sale investments

|  | Group |  | Company |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Balance at 1 January | - | - | - | - |
| Revaluation (Note 15) | 3,697 | - | 3,697 | - |
| Balance at 31 December | 3,697 | - | 3,697 | - |

## 23 Deferred income taxes

Deferred income taxes are calculated on all timing differences under the liability method using a principal tax rate of $24.5 \%$.

The movement on the deferred income tax account is as follows:

|  | Group |  |
| :--- | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| At beginning of the year | 16 | 15 |
| Income statement credit | - | 1 |
| At end of year | 16 | 16 |

## 24 Trade and other payables

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Trade payables | 141,049 | 71,470 | 73,533 | 59,453 |
| Dividend payable | 776 | 2,610 | 776 | 569 |
| Amounts due to related parties |  |  |  |  |
| (Note 30) | 2,184 | 3,359 | 24,756 | 13,913 |
| Accrued expenses | 20,922 | 13,912 | 14,823 | 6,932 |
| Other payables | 6,634 | 16,674 | 8,067 | 6,459 |
|  | 171,565 | 108,025 | 121,955 | 87,326 |

## 25 Borrowings

|  | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2002 | 2003 | 2002 |
| Current |  |  |  |  |
| Bank overdraft (Note 19) | 38,254 | 132,368 | 38,254 | 132,368 |
| Bank borrowings | 38,550 | 31,219 | 38,550 | 31,219 |
| Other borrowings | 2,611 | 990 | 1,001 | - |
|  | 79,415 | 164,577 | 77,805 | 163,587 |
| Non - current |  |  |  |  |
| Other borrowings | 6,285 | 3,958 | 2,669 | - |
| Total borrowings | 85,700 | 168,535 | 80,474 | 163,587 |

All bank overdrafts are secured on a government guarantee. The bank borrowings are secured over inventories of the Company at a minimum value of Rf 77,100,000. Lease liabilities are effectively secured as the rights to the leased asset revert to the lessor in the event of default.

The interest exposure of the borrowings was as follows:

| Group |  | Company |  |
| :--- | :--- | :--- | :--- |
| 2003 | 2002 | 2003 | 2002 |

Total borrowings:

| -at fixed rates | 47,150 | 137,316 | 41,924 | 132,368 |
| :--- | ---: | ---: | ---: | ---: |
| -at floating rates | 38,550 | 31,219 | 38,550 | 31,219 |
|  | 85,700 | 168,535 | 80,474 | 163,587 |

Weighted average effective interest rates:

| - bank overdrafts <br> - bank borrowings | 13\% | 13\% | 13\% | 13\% |
| :---: | :---: | :---: | :---: | :---: |
|  | New York prime |  | New York prime |  |
|  | +1.5\% per annum | $+1.5 \%$ per annum | $\begin{gathered} +1.5 \% \text { per } \\ \text { annum } \end{gathered}$ | \% per nnum |
| - lease liabilities | 11.25\% |  | 11.25\% |  |

## 25 Borrowings (continued)

Finance lease liabilities - minimum lease payments

|  | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2002 | 2003 | 2002 |
| Not later than 1 year | 1,001 | - | 1,001 | - |
| Later than 1 year and not later than 5 years | 2,669 | - | 2,669 | - |
| Later than 5 years | - | - | - | - |
|  | 3,670 | - | 3,670 | - |
| Future finance changes on finance lease | (799) | - | (799) | - |
|  | 2,871 | - | 2,871 | - |

Representing lease liabilities:

- current
- non- current

The present value of finance lease liabilities may be analysed as follows:

|  | Group |  |  | Company |  |
| :--- | :---: | :---: | :---: | :---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
| Not later than 1 year | 899 | - | 899 | - |  |
| Later than 1 year and not later than 5 years | 1,972 | - | 1,972 | - |  |
|  | 2,871 | - | 2,871 | - |  |

## 26 Contingencies

## Contingent liabilities

At 31 December 2003 the Group had contingent liabilities in respect of unexpired policies of the insurance segment, which are as follows:

|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| :--- | ---: | ---: |
| Marine cargo | 46,920 | 17,000 |
| Marine hull | 150,820 | 39,500 |
| Fire | 338,170 | 122,500 |
| Accident | 191,656 | 3,200 |
| Health | 72,610 | - |
|  | 800,176 | 182,200 |

The Group had a contingent liability in respect of letters of credit amounting to Rf 24,734,500 (2002 - Rf 230,255)

There were no other material contingent liabilities outstanding at the balance sheet date.

## Contingent assets

There were no material contingent assets recognised at the balance sheet date.

## 27 Commitments

## Capital commitments

Capital expenditure contracted for new head office complex at the balance sheet date but not recognised in the financial statements amounts to Rf 10,429,152. There were no other material capital commitments outstanding at the balance sheet date.

## Financial commitments

There were no material financial commitments outstanding at the balance sheet date.

## 28 Cash generated from operations

|  | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2002 | 2003 | 2002 |
| Profit before tax | 169,794 | 162,004 | 154,000 | 146,088 |
| Adjustments for: |  |  |  |  |
| Depreciation (Note 10) | 31,706 | 34,909 | 25,022 | 26,767 |
| Negative goodwill written back | - | $(1,819)$ | - | - |
| Capital work-in-progress written off | 203 | - | 203 | - |
| Profit on sale of property, plant and equipment (Note 4) | (14) | $(2,669)$ | (14) | $(2,669)$ |
| Interest received (Note 6) | $(5,560)$ | $(5,674)$ | $(5,109)$ | $(5,212)$ |
| Interest paid (Note 6) | 16,226 | 14,730 | 15,819 | 14,130 |
| Dividend income (Note 6) | (517) | (517) | $(24,400)$ | $(9,887)$ |
| Provision for impairment in value | 821 | - | 821 | 1,491 |
| Share of result of jointly controlled entities | - | - | $(2,517)$ | $(1,225)$ |
| Changes in working capital (excluding the effects of acquisition): |  |  |  |  |
| - trade and other receivables | $(68,426)$ | 16,570 | $(64,204)$ | 16,321 |
| - inventories | $(18,131)$ | $(41,145)$ | $(15,772)$ | $(40,278)$ |
| - payables | 37,116 | 14,398 | 33,853 | 29,651 |
| - provision for bad and doubtful debts <br> - provision for slow / non- moving | 12,224 | 15,264 | 8,762 | 6,764 |
| inventory | 10,023 | 8,034 | 10,023 | 8,034 |
| Cash generated from operations | 185,465 | 214,085 | 136,487 | 189,975 |

## 29 Acquisition

On 17 November 2003, the Group acquired the controlling interest in Fuel Supplies Maldives Private Ltd, resulting in the jointly controlled company becoming the subsidiary.

Details of net assets acquired and goodwill are as follows:

|  | Group |  |
| :--- | ---: | ---: |
| Purchase consideration | 2003 |  |
| - Cash paid | - | 30,054 |
| - Conversion of loan to equity | - | 10,162 |
| - Fair value of assets disposed | - | 984 |
| Total purchase consideration | - | 41,200 |
| Fair value of net assets acquired | - | $(43,019)$ |
| Goodwill | - | $(1,819)$ |

The assets and liabilities arising from the acquisition are as follows:

| Cash and cash equivalents | 1,318 | 9,482 |
| :--- | ---: | ---: |
| Property , plant and equipment | 7,033 | 38,132 |
| Inventories | 574 | 3,068 |
| Receivables | 29,102 | 3,280 |
| Payables | $(28,751)$ | $(3,559)$ |
| Minority interest (Note 21) | $(9,276)$ | $(7,384)$ |
| Fair value of net assets | - | 43,019 |
| Goodwill | - | $(1,819)$ |
| Total purchase consideration | - | 41,200 |
| Less: Discharged by disposal of assets |  |  |
| $\quad$ Conversion of loan to equity |  |  |
| Cash and cash equivalents in subsidiary acquired | - | $(10,162)$ |
| Cash (inflow) / outflow on acquisition and cash equivalents | 1,318 | $(9,482)$ |

## Consolidated

## 30 Related party transactions

The following transactions were carried out by the company with related parties:

## (i) Sale of goods and services

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Sale of goods: |  |  |  |  |
| Maldives Industrial Fisheries Co. Ltd | 45,973 | 56,772 | 45,973 | 56,772 |
| Bank of Maldives Plc | 130 | 125 | 130 | 125 |
| Maldives Structural Products Pvt Ltd | - | - | 4 | 14 |
| Maldives Gas Private Limited | - | - | 190 | 286 |
| Fuel Supplies Maldives Private Ltd | - | - | 557,787 | 486,107 |
| Rainbow Enterprises Private Limited | - | 6,983 | - | - |
|  | 46,103 | 63,880 | 604,084 | 543,304 |

Sale of services:

| Maldives Structural Products Pvt Ltd | - | - | 2 | - |
| :--- | ---: | ---: | ---: | ---: |
| Lafarge Maldives Cement Pvt Ltd | 115 | 2,461 | 115 | 2,461 |
| STO Maldives (Singapore) Pte Ltd | - | - | 47 | 39 |
| Fuel Supplies Maldives Private Ltd | - | - | 641 | 3,891 |
| Maldives Gas Private Limited | - | - | 16,285 | 15,725 |
| Allied Insurance Company of the |  |  |  |  |
| Maldives Private Limited | - | - | 322 | 247 |
| Bank of Maldives Plc | 324 | 324 | 324 | 324 |
|  | 439 | 2,785 | 17,736 | 22,687 |

## (ii) Purchase of goods and services

|  | Group |  | Company |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |
| Purchase of goods: |  |  |  |  |
| Maldives Structural Products Pvt Ltd | - | - | 30,336 | - |
| Lafarge Maldives Cement Pvt Ltd | 26,012 | 21,940 | 26,012 | 21,940 |
| STO Maldives (Singapore) Pte Ltd | - | - | 123,323 | 7,675 |
| Rainbow Enterprises Private Limited | - | 1,163 | - | - |
|  |  |  |  |  |
|  | 26,012 | 23,103 | 179,671 | 29,615 |

Purchase of services:
Allied Insurance Company of the
Maldives Private Limited

## (iii) Loan to related party

|  | Group |  | Company |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Lafarge Maldives Cement Pvt Ltd: | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
| At the beginning of the year |  |  |  |  |  |
| Exchange fluctuation | 6,316 | 5,318 | 6,316 | 26,388 |  |
| Conversion to share capital | - | - | - | 584 |  |
| Loan repayment received | - | - | - | $(20,324)$ |  |
|  | $(665)$ | $(332)$ | $(665)$ | $(332)$ |  |
|  | 5,651 | 4,986 | 5,651 | 6,316 |  |
| Representing: |  |  |  |  |  |
| - current receivables (Note 18) | 997 | 997 | 997 | 997 |  |
| - non- current receivables (Note 16) | 4,654 | 3,989 | 4,654 | 5,319 |  |
|  | 5,651 | 4,986 | 5,651 | 6,316 |  |

## (iv) Outstanding balances arising from sale/ purchase of goods/ services

Receivables from related parties:

|  | Group |  | Company |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
| STO Lanka Pvt Ltd | - | - | 1,659 | - |  |
| Maldives Structural Products Pvt Ltd | - | - | - | 3 |  |
| Fuel Supplies Maldives Private Ltd | - | - | 79,397 | 85,188 |  |
| Allied Insurance Company of the |  |  |  |  |  |
| Maldives Private Limited | - | - | - | 5,264 |  |
| STO Maldives (Singapore) Pte Ltd | - | - | - | 2,624 |  |
| Lafarge Maldives Cement Pvt Ltd | - | 400 | - | 400 |  |
| Maldives Industrial Fisheries Co. Ltd | 4,650 | 20,729 | 4,650 | 20,729 |  |
| Maldives Gas Private Limited | - | - | 7,742 | 12 |  |
| Bank of Maldives Plc | - | 37 | - | 37 |  |
| Maldives National Oil Company Ltd | - | - | 35 | - |  |
|  |  | 4,650 | 21,166 | 93,483 |  |

## Consolidated Financial Statements

Payables to related parties:

|  | Group |  | Company |  |  |
| :--- | :---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 2}$ |  |
| Maldives Structural Products Pvt Ltd | - | - | 1,594 | 1,152 |  |
| Maldives Gas Private Limited | - | - | - | 2,890 |  |
| Allied Insurance Company of the | - | - | 74 | 11 |  |
| Maldives Private Limited | - | - | 2,184 | 3,359 |  |
| Lafarge Maldives Cement Pvt Ltd | 2,184 | 3,359 | - | 6,501 |  |
| Fuel Supplies Maldives Private Ltd | - | - | - | - |  |
| STO Maldives (Singapore) Pte Ltd | - | - | 20,904 | - |  |
|  | 2,184 | 3,359 | 24,756 | 13,913 |  |

## 31 Interests in jointly controlled entities

The following amounts represent the Group's share of the assets and liabilities and revenue and expenses of jointly controlled entities and are included in the consolidated balance sheet and income statement.

|  | Group |  |
| :---: | :---: | :---: |
|  | 2003 | 2002 |
| Non- current assets | 2,389 | 22,541 |
| Current assets | 5,088 | 62,836 |
|  | 7,477 | 85,377 |
| Long term borrowings | - | $(3,958)$ |
| Current liabilities | (638) | $(8,318)$ |
|  | (638) | $(12,276)$ |
| Net assets | 6,839 | 73,101 |
| Sales | 12,686 | 355,189 |
| Net profit | 843 | 106,334 |

## 32 Post balance sheet events

No events have occurred since the balance sheet date, which would require adjustments to, or disclosure in, the financial statements.

|  |  |  | ry | ? |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ジアコロロ |  | 83＞0 |  |  |  |
| 2，002 | 2，003 | 2，002 | 2，003 | \％ |  |
| 189，975 | 136，487 | 214，085 | 185，465 | 28 |  |
| $(14,130)$ | $(15,818)$ | $(14,730)$ | $(16,226)$ | 6 |  |
| 5，212 | 5，109 | 5，674 | 5，560 | 6 | 承 $\geqslant$ ， |
| － | － | （40） | （536） |  | Vis |
| 181，057 | 125，778 | 204，989 | 174，263 |  |  |
|  |  |  |  |  |  |
| － | ${ }^{-}$ | $(20,572)$ | 1，318 |  |  |
| $(13,246)$ | $(9,342)$ | $(4,453)$ | $(24,215)$ | 10 |  |
| 3，340 | 14 | 4，445 | 869 |  | 豩 |
| $(26,190)$ | $(26,141)$ | $(40,563)$ | $(42,049)$ | 11 |  |
| － | 665 | － | （665） |  |  |
| $(20,184)$ | $(12,869)$ | － | $(5,000)$ | 15 | － |
| 9，887 | 24，400 | 517 | 517 | 6 |  |
| $(46,393)$ | $(23,273)$ | $(60,626)$ | $(69,225)$ |  |  |
|  |  |  |  |  |  |
| － | 3，043 | － | 3，043 | 20 |  |
| － | 21，305 | － | 21，305 | 20 |  |
| 1，651 | 11，002 | 6，599 | 17，806 | 25 | － |
| 3，318 | － | － | － |  | － |
| $(111,365)$ | $(125,017)$ | $(111,365)$ | $(125,017)$ | 8 |  |
| － | － | － | $(7,225)$ |  |  |
| $(106,396)$ | $(89,667)$ | $(104,766)$ | $(90,088)$ |  |  |
| 28，268 | 12，838 | 39，597 | 14，950 |  |  |
|  |  |  |  |  |  |
| $(29,339)$ | $(1,071)$ | 6，578 | 46，175 |  |  |
| 28，268 | 12，838 | 39，597 | 14，950 |  | ， |
| $(1,071)$ | 11，767 | 46，175 | 61，125 | 19 |  |
|  |  |  |  |  |  |


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| :---: | :---: | :---: | :---: | :---: | :---: |
| －983 | S＂っ天 |  | 年ご行 | メべ家 | メns |
|  | ¢ ¢ ¢ ¢ | ¢680 | － | 込こメメ゚ | － |
|  |  | とำ年 | 8×ぐくた |  |  |
| 477，260 | 240，814 | － | 176，634 | 6，510 | 53，302 |
| 146，088 | 146，088 | － | － | － | － |
| $(111,934)$ | $(111,934)$ | － | － | － | － |
| 511，414 | 274，968 | － | 176，634 | 6，510 | 53，302 |


| 511,413 | 274,967 | - | 176,634 | 6,510 | 53,302 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - |  |  |  |  |  |
| 3,697 | - | 3,697 | - | - | - |
| 154,000 | 154,000 | - | - | - | - |
| - | - | - | - | - | - |
| 24,348 | - | - | - | 21,305 | 3,043 |
| $(125,793)$ | $(125,793)$ | - | - | - | - |
| 567,665 | 303,174 | 3,697 | 176,634 | 27,815 | 56,345 |












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\text { cisor }
\end{array}
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| 2003 | 2002 | 2001 |  |
| :---: | :---: | :---: | :---: |
| 596 | 571 | 559 |  |
| 81\％ | 79\％ | 79\％ |  |

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| 2003 | 2002 | 2001 | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| 141.76 | 137.04 | 128.18 | 68.20 |  |
| 5.64 | 4.38 | － | － |  |
| － | 118.00 | 105.00 | 62.50 |  |
| 600.00 | 600.00 | － | － |  |
| 400.00 | 400.00 | － | － |  |
| － | 19．67\％ | － | － |  |
| － | 22．84\％ | － | － | ¢ |
| 503.74 | 479.75 | － | － | メブン |


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| 2003 | 2002 | 2001 | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| 2.33 ： 1.00 | 1.93 ： 1.00 | 2.23 ： 1.00 | 1．45： 1.00 |  |
| 1.51 ： 1.00 | 1.31 ： 1.00 | 1．55：1．00 | 0．95： 1.00 | 吹込 |
| スニテ 7.76 | シニア 7.61 | スニテ 7.69 | シニテ 7.10 |  |
| シニア 2.66 | メニテ 2.62 | メニテ 2.68 | シニア3．78 |  |
|  |  |  |  | 2003 \％9x\％ |





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| $\begin{aligned} & 2003 \\ & \text { (号ぶファン) } \end{aligned}$ | $\begin{array}{r} 2002 \\ \text { (号号ジン) } \end{array}$ | $\begin{array}{r} 2001 \\ \text { (号ぶラップ) } \end{array}$ | $\begin{gathered} 2000 \\ \text { (号号シッフ) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| 2，119 | 3，519 | 1，514 | 1，373 | メ909x＂ |
| 335 | 315 | 275 | 202 | ¢ 0 ¢ $x^{\text {x }}$ |
| 170 | 162 | 140 | 70 |  |
| 170 | 161 | 140 | 70 |  |
| 147.01 | 151.49 | 134.39 | 67.41 |  |
| 620 | 556 | 508 | 358 |  |











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| アニニッチッ2003 | シニッチェッ～2002 |  |
| :---: | :---: | :---: |
| 2271 | 1031 | ， |
| 7．77\％ | 2．24\％ |  |



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 へ जرَّرْ 7.87 年
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| 2003 | 2002 | 2001 | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| （号号べッフ） | （号号テッフ） |  | （号テイッフ） |  |
| 1，508．36 | 1，339．08 | 1，278．99 | 1，271．22 | メ9イ90x |
| 262.64 | 262.05 | 241.06 | 190.98 |  |
| 17．41\％ | 19．57\％ | 18．85\％ | 15．02\％ | － |
| 154.00 | 146.09 | 133.57 | 70.93 |  |
| 10．21\％ | 10．91\％ | 10．44\％ | 5．58\％ | ～r |
| － | 125.79 | 111.93 | 65.00 |  |
| 567.67 | 511.41 | 477.26 | 335.88 |  |




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| 2003 | 2002 |  |
| :---: | :---: | :---: |
| 984.57 | 829.01 |  |
| 118.10 | 127.77 | ¢ |
| 1，102．67 | 956.78 |  |









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| 2003 | 2002 |  |
| :---: | :---: | :---: |
| （10アイッマフ） | （10アイップ |  |
| 90.83 | 91.60 | ¢ |
| 55.91 | 53.98 |  |
| 1.10 | 1.64 |  |
| 147.84 | 147.22 |  |























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| 2003 | 2002 |  |
| :---: | :---: | :---: |
| 1，000．76 | 875.53 |  |
| 96.33 | 77.68 |  |
| 95.85 | 83.21 |  |
| 72.03 | 61.80 | － |
| 71.32 | 52.26 | － |
| 54.03 | 40.70 | 碚 |
| 45.36 | 51.35 | 8亏メ事 |
| 37.34 | 40.39 | － |
| 35.34 | 32.29 | ， |
| － | 23.87 | －\％ |
| 1，508．36 | 1，339．08 | \％ |













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（号号 $66.67 \%$ ）
（
（三゚ロ二 99．99\％）
（克品 $99.99 \%$ ）
（\％～웅 $50 \%$ ）




| \％ | 50 | زبْ9\％ |  |
| :---: | :---: | :---: | :---: |
| 92.29 | 52，000，000 | 1，040，000 | 仿呩： |
| 7.71 | 4，345，500 | 86，910 | － |
| 100.00 | 56，345，500 | 1，126，910 | Fis |

$$
\begin{aligned}
& 57,777,750 \\
& 56,345,500 \\
& 27,814,500
\end{aligned}
$$

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\begin{aligned}
& \text { タップジ }
\end{aligned}
$$

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> 品ぶッ ジぎ 7
> (20-02)

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\begin{aligned}
& \text { ペァロッジッジ }
\end{aligned}
$$

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[^0]:    b) The value of fully depreciated assets at the balance sheet date amounted to Rf $96,873,905$

